





Improving our top-line and bottom-line

€m	Q1 2021	Q1 2022
Revenue	51.5	65.2
EBITDA	5.1	10.3
EBITDA Margin	10.0 %	15.8 %
Depreciation/ Amortisation	4.7	4.9
Consolidated Profit	0.8	5.3
EPS (basic/diluted Euro)	0.05	0.33

Revenue increased by 26.5%, driven by all business units:

- Digital Business Solutions (incl. Digital Office and IoT) with 42.2% growth of € m 1.9; Output management, FP Sign and DE-Mail/eJustice as drivers
- Mail Services with 41.9% growth of € m 6.9, mainly related to increase in franked mail volume, partly non-recurring effects of € m 4-5
- Revenue increase without non-recurring effects >10%

EBITDA margin improved, yet impacted by the following aspects:

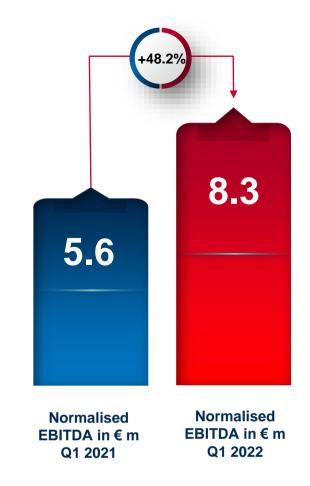
- Positive impact from rate change in Germany of € m 2.6
- FUTURE@FP has improved our cost base
 (€ m 1.2 less personnel expenses vs prior year period)
- Investing in **One ERP** (€ m 1.0) expensed as incurred
- Non-recurring due diligence expenses on acquisition of € m 0.5





Normalised EBITDA Q1 2022 lower than reported due to non-recurring effects – improving compared to prior year period

€m	Q1 2021	Q1 2022
EBITDA (as reported)	5.1	10.3
Rate Change (Germany)	0.0	- 2.6
Currency effects	0.0	- 0.9
FUTURE@FP	0.5	0.0
One ERP	0.0	1.0
M&A expenses	0.0	0.5
Normalised EBITDA	5.6	8.3
Normalised EBITDA Margin	10.9 %	12.7 %



Free Cash Flow and Net Debt



FCF impacted by acquisition – Net Debt continuously reduced

Free Cash Flow € m	Q1 2021	Q1 2022
Cash flow from operating activities	6.5	8.2
Free cash flow	4.5	2.0

- Improved Cash flow from operating activities due to increased EBITDA
- Free cash flow at € m 2.0 for Q1 2022 impacted by acquisition (€ m 4.1)
- Acquisition of Azolver financed out of free cash flow

Net Debt € m	31.12.2021	31.03.2022
Financial Debt (incl. Leasing)	40.2	42.7
Cash (without postage held)	19.7	23.7
Net Debt	20.5	19.0

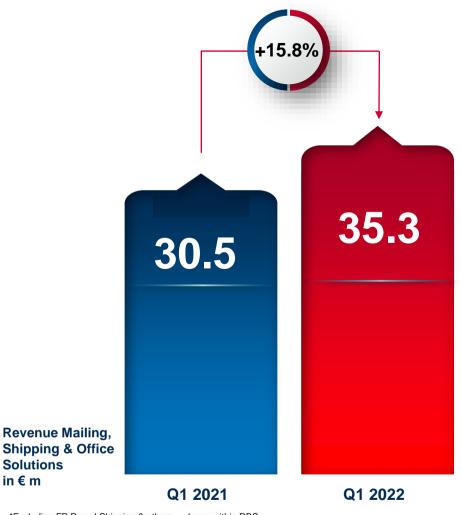
- Net debt reduced by € m 1.5 despite reduced free cash flow (due to Azolver acquisition)
- Financial covenants are met in Q1 2022,
 - active communication with lenders continued

FP Mailing, Shipping & Office Solutions*



Positive development partly impacted by non-recurrings





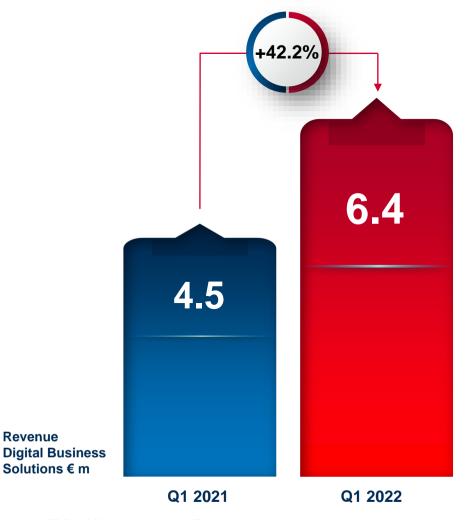
- Positive development both in equipment sales and consumables partly due to lower impact from pandemic situation compared to Q1 2021
- Positive effect from rate change in Germany of € m 2.9
- Positive currency impact of € m 1.1
- Benefit from recurring revenues also in Q1 2022
- Overall market trend for FY 2022 with continuous pandemic situation, global economic and supply-chain issues still remains somewhat unclear

FP Digital Business Solutions*



Further enhancement of solutions and continuous new customer onboarding





Growth drivers in the top-line

- FP Sign ongoing customer onboarding with DATEV after full integration into DATEV DMS in Q4 2021
- De-Mail / e-justice customers growing with market adjustments (withdrawal of major De-Mail competitor, mandatory e-justice communication for courts)
- Output management with increasing customer activity in Q1 - nevertheless impacted by cost increases (paper, ink)
- FP Parcel Shipping and Vision360

FP Mail Services

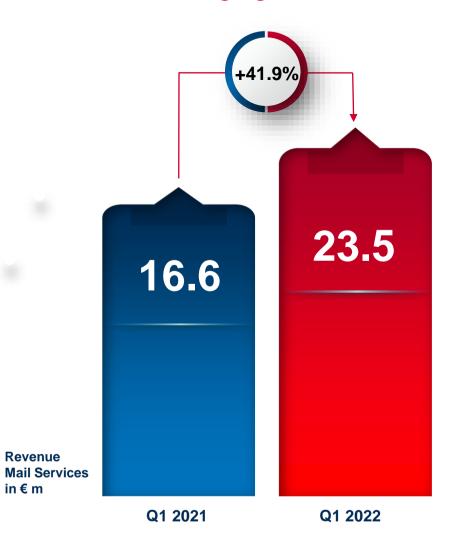
Revenue

in € m



Continuous increase in challenging market environment





- Revenue increase above expectations related to pandemic (partly non-recurring effects of € m 4-5)
 - higher share in franking service due to staff shortage on customer side
 - special one-time mailings
- Continuous focus on profitable revenue
- Ongoing productivity improvement by end-to-end process optimization

FUTURE@FP - next level



5 key programs to continue on the profitable growth path

1. Right Sizing – Right Shoring

2. Operating Model

3. FRP/CRM

4. Digital Business Foundation

5. Increase Value for Customers*

Post Merger Integration Azolver (ongoing)

"Wave 2"

Restructuring & Nearshoring

Integration Azolver into **DBS**

Integration Azolver into **MSO**

 supply chain integration to enable replacement of installed base

Integration of **FP Tallinn** into Azolver Tallinn

Foundation for **operating** model

Automate and Digitalise Back-Office and Front-Office

Run FP by KPIs

Effective retention sales

Merge Azolver **ERP** into FP (2023)

Subscription & Billing as prerequisites for SaaS based low-touch-notouch business

→ Implemented for FP Sign

Roll-out to other solutions

MSO:

• Franking – stay relevant with integrated Solutions

DBS:

- FP Sign grow enterprise solutions business and internationalize
- Input/Output higher value services in document workflow management
- Asset Tracking -Internationalize

Tailored verticals & Focused niches

→ 2022/2023

→ during 2022

→ during 2022

→ 2022/2023

Continuous process

^{*} Selected samples, further initiatives in all areas

Guidance for 2022



Improving revenue and EBITDA – organic and M&A growth

	2021	2022
REVENUE	€ m 203.7	€ m 229 - 237
EBITDA	€ m 18.5	€ m 24 – 28
EBITDA-MARGIN	9.1 %	10.5 – 11.8 %

Guidance assumptions 2022

- Revenue
 - Organic growth between 3 to 6%
 - Azolver revenues included for 9 months

- EBITDA
 - Neutral effect of consolidating Azolver for 2022





Revenue by Product and Service Q1 2022



Recurring revenue base

€m	Q1 2021*	Q1 2022
Equipment sales & others	6.8	8.4
Consumables	5.6	8.0
Service	6.1	7.0
Teleporto	1.9	1.9
Mail Services	16.6	23.5
Software / Digital	4.8	6.6
Revenue acc. to IFRS 15	41.7	55.4
Operate Lease	2.0	2.5
Finance Lease	7.9	7.3
Revenue acc. to IFRS 16	9.9	9.8
Currency effects	- 0.1	0.0
Revenue total	51.5	65.2

Major items Q1 2022

- Growth in Mailing, Shipping & Office
 Solutions including rate change in
 Germany and positive and currency effects
- Growth in Mail Services mainly through increase in franked mail (Postage)
- Growth in Digital Business Solutions
 mainly driven by input & output
 management, FP Sign, De-Mail and FP
 Parcel Shipping & others
- Approximately 71% (67% in prior year period) of recurring revenue, underlining FP's resilient business model

^{*} Adjustment for Q1 2021 due to IAS 8 accounting of commissions restatement

Consolidated Statement



of profit and loss Q1 2022

€ m	Q1 2021*	Q1 2022
Revenue	51.5	65.2
Change in inventories	0.7	0.7
Other own work capitalised	1.5	1.8
Total output	53.7	67.7
Cost of materials	-25.8	-33.9
Personnel expenses	-15.4	-14.2
Impairment losses and gains on trade receivables	-0.3	-1.0
Other expenses (less other income)	-7.1	-8.3
EBITDA	5.1	10.3
as % of revenue	10.0%	15.8%
Depreciation/Amortisation	-4.7	-4.9
Interest result	0.3	0.4
Other financial result including at-equity income	0.6	0.3
Income taxes	-0.5	-0.8
Consolidated net income	0.8	5.3
EPS (€ basic)	0.05	0.33
EPS (€ diluted)	0.05	0.33

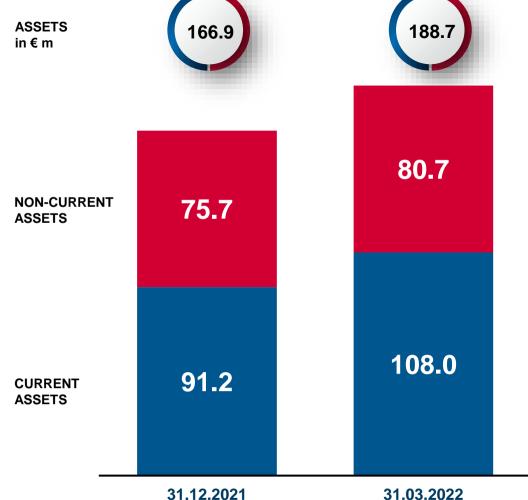
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Financial Situation



Balance Sheet - Assets (31.03.2022)





Non-Current Assets

 Increase in goodwill due to preliminary purchase price allocation of Azolver (€ m 4.8)

Current Assets

- Increase in inventories (€ m 1.5) in order to avoid supply chain risks for planned growth in NAM and due to Azolver acquisition
- Increase in trade receivables (€ m 5.7) due to increased revenues and due to Azolver acquisition – partly mitigated by improved working capital management
- Increase in cash and cash equivalents (€ m 4.1), mainly due to strong operations
- Increase in other assets (€ m 4.5) mainly due to Azolver acquisition

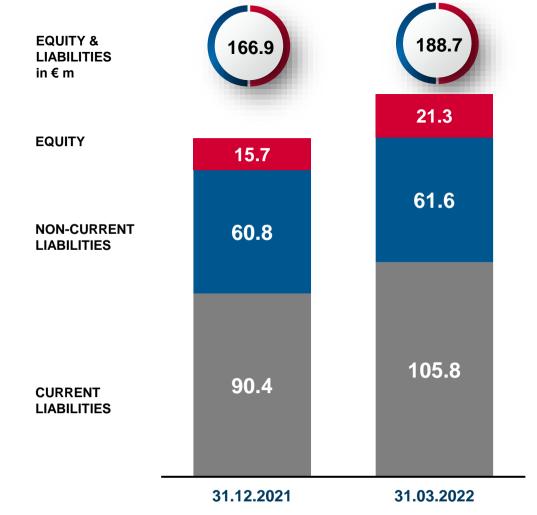
31.03.2022

Financial Situation



Balance Sheet - Equity & Liabilities (31.03.2022)





Equity ratio of 11.3 %

(31.12.2021: 9.4 %)

Non-current liabilities

 Increase in other liabilities and deferred taxes (€ m 0.7)

Current liabilities

- Increase of bank liabilities (€ m 2.6) as well as taxes
 (€ m 1.0) mainly due to Azolver acquisition
- Increase of other liabilities (€ m 9.2) due to increased activities and the Azolver acquisition
- Increase of Accounts Payables (€ m 1.2) due to increased activities and the Azolver acquisition



FP Management Board



Carsten Lind

CEO since November 2020



Degree in M.Sc, Ba and EMBA

- Long-standing experience in technology companies: Regional CEO for 13 years in international IT & consulting companies such as CSC and Fujitsu as well as Asterion
- Before joining FP, he was Managing Partner at Bavaria Industries Group AG, where he served as Active Chairman for portfolio companies and inter alia was responsible for M&A activities

Martin Geisel

CFO since January 2021



Degree in Business Administration

- More than 30 years of experience working in the finance industry such as ISS Facility Services Holding GmbH and ISS Communication Services GmbH as well as Danaher Corporation, a US company listed on the stock market
- Chief Finance Officer of Leica Microsystems, Hach-Lange, and Fluke
- Martin Geisel possesses many years of experience in the areas of treasury, M&A and investment banking

The FP share

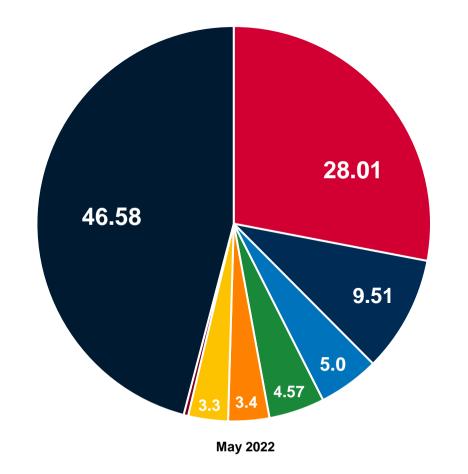


Strong & international shareholder base (in %)

shares 16,301,456

Market cap approx. € m 49¹

Prime Standard



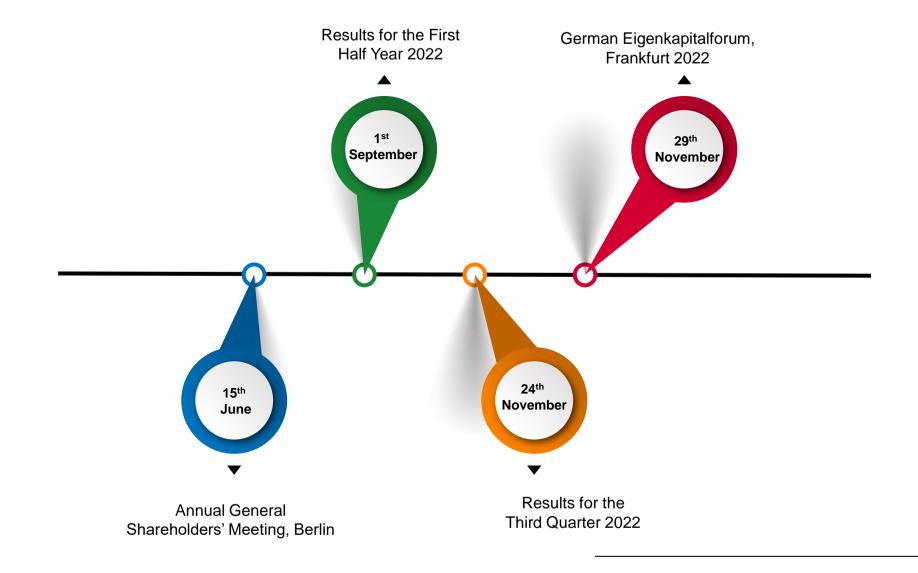
- Obotritia Capital KGaA (GER)
- Active Ownership Fund (LUX)
- SALTARAX GmbH (GER)
- Ludic GmbH (GER)
- Universal-Investment GmbH (GER)
- Magallanes Value Investors SA (ESP)
- Management Board
- Freefloat

¹ As of 25th May 2022, excluding 257,393 own shares.

Financial Calendar



2022



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Disclaimer





This report contains forward-looking statements on the business development of the Francotyp-Postalia Group. These statements are based on assumptions relating to the development of the economic and legal environment in individual countries and economic regions, which we have made on the basis of the information available to us and which we consider to be realistic at the time of going to press.

The estimates given entail a degree of risk, and the actual developments may differ from those forecast. Consequently, any unexpected fall in demand or economic stagnation in our key sales markets, such as Western Europe (and especially Germany) or in the USA, UK, or Canada will have a corresponding impact on the development of our business.

The same applies in the event of a shift in current exchange rates relative to the US dollar, sterling and Canadian dollars. In addition, expected business development may vary if the assessments of value-enhancing factors and risks presented in the 2021 Annual Report develop in a way other than we are currently expecting.