

# FY2022 financial performance



### Improving top-line and bottom-line organically and through M&A







€ m	FY 2021	FY 2022
Revenue*	203.7	251.0
EBITDA	18.5	27.6
EBITDA Margin	9.1%	11.0%
Depreciation/ Amortisation	19.1	21.0
Consolidated Profit	0.4	5.5
EPS (basic/diluted Euro)	0.02	0.35

#### Revenue increased by € m 47.3 (23%), driven by all business units:

- Digital Business Solutions revenue from € m 21.1 to 28.4 (34%)
- growth in all solutions including Azolver digital business
- Mailing, Shipping & Office Sol. revenue from € m 123.2 to 151.3 (23%)
  - € m 6.2 positive currency impact
  - € m 2.9 from rate change
- Mail Services revenue from € m 59.8 to 73.4 (23%)
  - mainly related to increase in franked mail volume
  - partly non-recurring effects of € m 12.7

#### EBITDA increased by € m 9.1 (49%), impacted by the following:

- Impact from organic growth and Azolver (Q2-Q4 2022)
- + Impact from rate change in Germany of € m 2.6
- FUTURE@FP has improved cost base
- Investing in increased software development capacity
- Investing in One ERP (€m 4.0) expensed as incurred
- Non-recurring due diligence expenses on **acquisition** of € m 0.6

<sup>\*</sup>incl. revenue from MSO, DBS, Mail Services and reconciliation to FP Group

### **Normalised EBITDA FY 2022**



### As-reported and normalised EBITDA FY 2022 better than prior year

€ m	FY 2021	FY 2022
EBITDA (as reported)	18.5	27.6
Rate Change (Germany)	0.0	-2.6
Currency effects	1.4	-2.0
One ERP	1.4	4.0
Discharge on old projects	2.8	0.0
Others	-0.2	-0.8
Normalised EBITDA	23.9	26.2
Normalised Revenues	205	229
Normalised EBITDA Margin	11.6%	11.4%



Normalised Revenues exclude Rate Change, Currency effects and DBS and Mail Services Non-Recurring in 2022

Normalised EBITDA others exclude DBS and Mail Services non-recurring, FUTUR@FP and M&A expenses and restructuring costs in 2022.

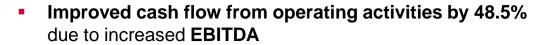
### Free Cash Flow and Net Debt

# FP

### FCF improving - Net Debt decreasing



Free Cash Flow € m	FY 2021	FY 2022
Cash flow from operating activities	15.1	22.4
Free cash flow	6.5	8.1



 Free cash flow 2022 impacted by acquisition (€ m 4.1)



Net Debt € m	31.12.2021	31.12.2022
Financial Debt (incl. Leasing)	40.2	40.9
Cash (without postage held)	19.7	22.8
Net Debt	20.5	18.1

- Net debt decreasing despite Azolver acquisition
- Financial covenants are met,
  - active communication with lenders continued

# **FP Digital Business Solutions**



### Continuous customer onboarding and further enhancement of solutions



28.4 21.1 **Digital Business FY 2021** FY 2022\*

#### Document Workflow Management

- Driven by higher customer activity, mainly in outgoing communications for customers
- Q1 2022 positively influenced with € m 0.4 by pandemic-related mailings

#### Business Process Management & Automation

- Ongoing customer onboarding in all areas
- FP Sign new customer onboarding as well as growth within customer base and further partner integrations
- De-Mail / e-justice customers growing with market adjustments (withdrawal of major De-Mail competitor) and increasing demand for e-justice solutions

#### Shipping & Logistics

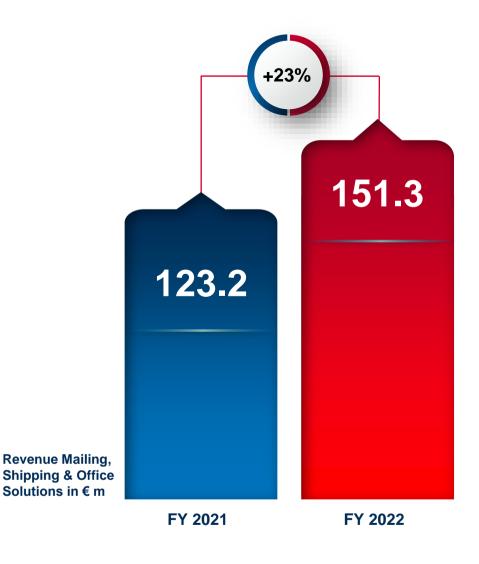
- Contribution from Azolver solutions
- Further validation and development of solutions including internationalization

# FP Mailing, Shipping & Office Solutions



Continuous positive revenue development - partly impacted by non-recurrings - and Azolver





- Revenue increase of 23%
  - Driven by organic growth (1%) and Azolver acquisition
  - Positive currency impact of € m 6.2
  - Positive effect from rate change in Germany of € m 2.9
- Overall market trend for FY 2022 with continuous global economic, supply-chain issues and pandemic situation was challenging

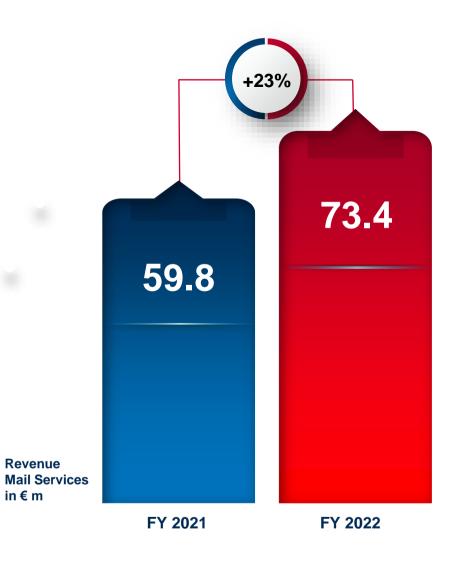
### **FP Mail Services**

in € m



### Revenue growth – mainly due to non-recurring effects in FY 2022





- Revenue increase above expectations mainly non-recurring effects (€ m 12.7)
  - Continuous new customer onboarding
  - Higher franking volume due to pandemicrelated staff shortage on customer side
  - Other pandemic related special one-time orders
- Continuous improvement in performance and pricing, reflecting cost increases

### FUTURE@FP



### 5 key programs to continue on the profitable growth path

1. Right Sizing – Right Shoring

2. Operating Model

3. FRP/CRM

4. Digital Business Foundation

Increase Value for Customers\*

Post Merger Integration Azolver

Post Merger Integration pakadoo

"Wave 2"

Restructuring & Nearshoring

Integrating Azolver and pakadoo into **DBS** 

Integrating Azolver into **MSO** 

 supply chain integration to enable replacement of installed base

Integration of **FP Tallinn** into Azolver Tallinn

Foundation for **operating model** 

Automate and Digitalise Back-Office and Front-Office

Run FP by KPIs

Effective retention sales

**Merge** Azolver **ERP** into FP (2023)

Subscription & Billing as prerequisites for SaaS based low-touch-notouch business

→ Implemented for FP Sign

Roll-out to other solutions

#### MSO:

 Franking – stay relevant with further office solutions

#### DBS:

- Document Workflow Mgmt.
- grow higher value services
- Business Process
   Management & Automation
- Internationalize
- grow enterprise solutions
- Shipping&Logistics
- Internationalize

Tailored verticals & Focused niches

**→** 2022/2023

→ during 2022

→ during 2022/23

**→** 2022/2023

Continuous process

<sup>\*</sup> Selected samples, further initiatives in all areas

## FUTURE@FP - next level 2023 onwards



### 5 key programs to continue on the profitable growth path

1. Right Sizing – Right Shoring

2. Operating Model

3. FRP/CRM

Digital Business
Foundation

5. Increase Value for Customers\*

DBS Document Workflow Management

**Group Services** 

"Wave 2"

Restructuring & Nearshoring

Implement Group Services

- IT
- Finance Operations
- HR Operations
- Tallinn

Refine Group Marketing

MSO reorganized for better leverage of selling DBS SaaS also via MSO First go-lives DBS and MSO Sweden

Onboard remaining MSO countries

Foundation for **operating model** 

Automate and Digitalise Back-Office and Front-Office

Run FP by KPIs

Add all SaaS solutions to standardized Subscription & Billing

Self-service onboarding

- FPsign
- FPPS
- TRAX

Internationalize

#### MSO:

- Franking stay relevant with further office solutions
- Facelifts and new market intros

#### DBS:

- Document Workflow Mgmt.
- IT-intensive not labor intensive
- Business Process
   Management & Automation
- Internationalize
- build enterprise solutions
- Shipping&Logistics
- Internationalize

**→** 2023/24

→ during 2023

→ during 2023

**→** 2023

Continuous process

<sup>\*</sup> Selected samples, further initiatives in all areas

### **FP** business units





### **Digital Business Solutions**

Enabling efficient communication & workflow processes for businesses

- Document Workflow Management
- Business Process Automation & Managmenet
- Shipping & Logistics

11% Rev. share 34% YoY growth





Mailing & shipping made easy for businesses

- Mailing
- Shipping
- Office Solutions







#### Mail Services

Efficient outsourcing of mail service processes

 Mail Outsourcing (franking, sorting, access to postage discounts)



29% Rev. share 23% YoY growth





**Group Services – under establishment →** *efficient market compliant group service processes* 

### **Guidance for 2023**



# Improving revenue and EBITDA

	2022 as reported	2022 normalised	Guidance 2023
REVENUE	€ m 251	€ m 229	€ m 245 - 255
EBITDA	€ m 27.6	€ m 26.2	€ m 28 – 31
EBITDA-MARGIN	11.0 %	11.4 %	11.4 – 12.2 %

#### Disclaimer

Statements in this release relating to future development and the Group's forecasts are based on our careful assessment of future events - based on economic forecasts. Any additional negative economic developments beyond this, such as a further lockdown of entire or specific economic sectors, may lead to actual results for fiscal year 2023 deviating from the forecast figures.





# Revenue by Product and Service FY 2022



### Recurring revenue base

€m	FY 2021	FY 2022
Equipment sales & others	30.5	36.1
Consumables	23.9	29.0
Service	19.5	33.0
Teleporto	7.7	8.9
Mail Services	59.8	73.4
Software / Digital	22.9	30.1
Revenue acc. to IFRS 15	164.4	210.4
Operate Lease	29.8	28.4
Finance Lease	9.7	12.8
Revenue acc. to IFRS 16	39.5	41.2
Currency effects	-0.2	-0.6
Revenue total	203.7	251.0

#### Major items FY 2023

- Growth in Mailing, Shipping & Office Solutions – including rate change in Germany, Azolver and positive currency effects
- Growth in Mail Services mainly through increase in franked mail (postage)
- Growth in Digital Business Solutions
   mainly driven by Document Management
   Workflow solutions, FP Sign, De-Mail,
   Azolver solutions
- Approximately 68% (65% in prior year period) of recurring revenue, underlining FP's resilient business model

### **Consolidated Statement**

# FP

### of profit and loss FY 2022

€m	FY 2021*	FY 2022
Revenue	203.7	251.0
Change in inventories	3.1	0.4
Other own work capitalised	6.2	7.7
Total output	213.0	259.1
Other income	1.7	2.1
Cost of materials	-103.3	-124.7
Personnel expenses	-57.6	-65.7
Impairment losses and gains on trade receivables	-1.5	-2.8
Other expenses	-33.8	-40.3
EBITDA	18.5	27.6
as % of revenue	9.1%	11.0%
Depreciation/Amortisation	-19.1	-21.0
Interest result	1.2	1.5
Other financial result including at-equity income	1.6	0.4
Income taxes	-1.8	-3.0
Consolidated net income	0.4	5.5
EPS (€ basic)	0.02	0.35
EPS (€ diluted)	0.02	0.35

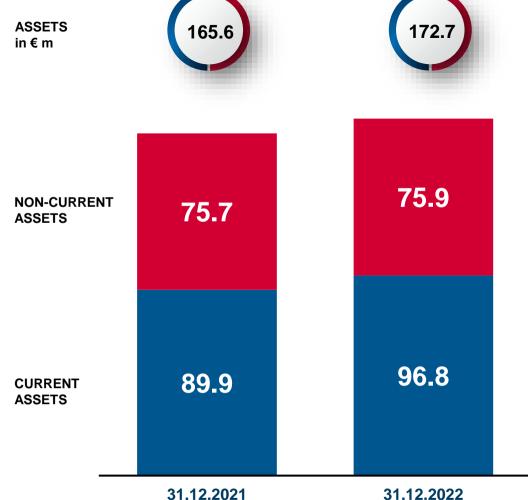
<sup>\*</sup> Adjustment for 2021 due to IAS 8 accounting of commissions restatement

### **Financial Situation**



Balance Sheet - Assets (31.12.2022)





#### **Non-Current Assets**

- Increase in goodwill (€ m 0.4) and additions to other intangible assets (€ m 5.8) due to purchase price allocation of Azolver; the effect was partly offset by amortisation of intangible assets
- Increase in leased equipment (€ m 2.1); decrease in technical equipment and machinery (€ m 0.8)

#### **Current Assets**

- Increase in inventories (€ m 3.0) from Azolver acquisition, due to increased material procurement costs
- Increase in trade receivables (€ m 1.2) mainly due to Azolver acquisition
- Increase in cash and cash equivalents (€ m 1.1)
- Increase in other assets (€ m 1.6) mainly due to Azolver acquisition

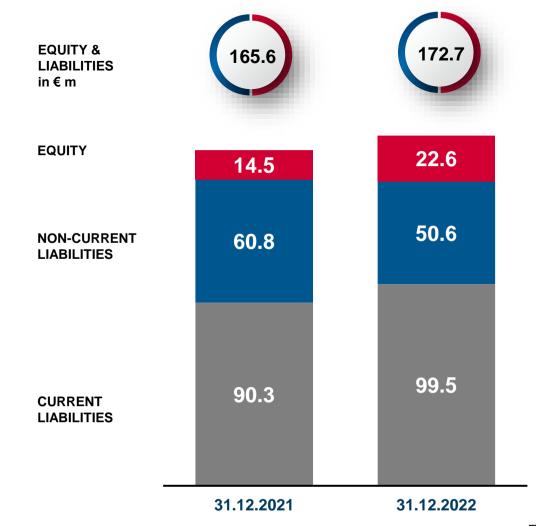
31.12.2022

### **Financial Situation**



Balance Sheet - Equity & Liabilities (31.12.2022)





Equity ratio of 13.1 %

(31.12.2021: 8.7 %)

#### Non-current liabilities

- Decrease of bank liabilities mainly due to maturity change (€ m 7.2). Extension of loans (€ m 22.5) has been agreed in October 2022
- Decrease of provisions for pensions (€ m 4.3) due to the change in actuarial gains and losses

#### **Current liabilities**

- Increase of bank liabilities (€ m 7.2) and lease liabilities (€ m 0.8)
- Increase in other non-financial liabilities of (€ m 4.6) mainly due to the acquisition of the Azolver Group
- Decrease in restructuring provisions (€ m 2.3) mainly due to utilisation and reversion of unused amounts
- Decrease in financial liabilities from telepostage (€ m 2.8) due to decrease of cash and cash equivalents from postage credit managed by FP



# **FP Management Board**



#### **Carsten Lind**

**CEO** since November 2020

Degree in M.Sc, Ba and EMBA



 Long-standing experience in technology companies: Regional CEO for 13 years in international IT & consulting companies such as CSC and Fujitsu as well as Asterion

### **Ralf Spielberger**

**CFO** since October 2022

**Degree in Business Administration** 



 Proven financial expert with extensive experience in digital transformation processes: CFO for more than 15 years in international companies such as Pitney Bowes, ADAC SE and CSC.

### The FP share

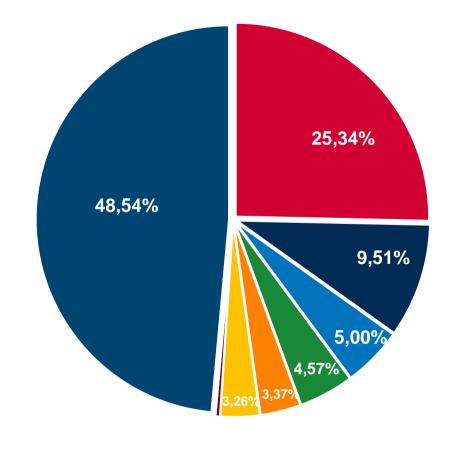


Strong & international shareholder base (in %)

# shares 16,301,456

Market cap approx. € m 60

**Prime Standard** 



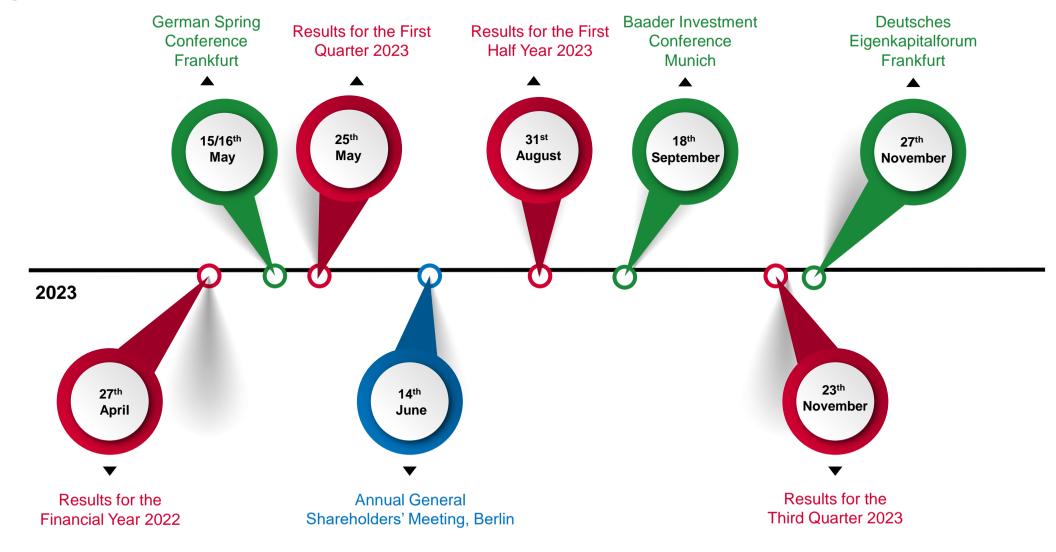
- OSP Alpha Management Limited (SY)
- Active Ownership Fund (LUX)
- SALTARAX GmbH (GER)
- Ludic GmbH (GER)
- Universal-Investment GmbH (GER)
- Magallanes Value Investors SA (ESP)
- Management Board
- Own Shares
- Freefloat

April 2023

### **Financial Calendar**



2023



## **Contact**





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### **Disclaimer**





This report contains forward-looking statements on the business development of the Francotyp-Postalia Group. These statements are based on assumptions relating to the development of the economic and legal environment in individual countries and economic regions, which we have made on the basis of the information available to us and which we consider to be realistic at the time of going to press.

The estimates given entail a degree of risk, and the actual developments may differ from those forecast. Consequently, any unexpected fall in demand or economic stagnation in our key sales markets, such as Western Europe (and especially Germany) or in the USA, UK, or Canada will have a corresponding impact on the development of our business.

The same applies in the event of a shift in current exchange rates relative to the US dollar, sterling and Canadian dollars. In addition, expected business development may vary if the assessments of value-enhancing factors and risks presented in the 2022 Annual Report develop in a way other than we are currently expecting.

Please note that there may be **rounding differences** compared to exact mathematical figures (monetary units, percentages, etc.).